Policy: Equity, Diversity, and Inclusion Policy	Number: HR-EMP-11
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POLICY:

The Alzheimer Society (the "Society") is committed to creating an environment and culture in which all people are safe, respected, included, and equal. Equity, diversity, and inclusion are key elements of our service philosophy, strategic plan, and organizational culture. The Society upholds the Human Rights Code and actively welcomes, appreciates, and protects the dignity and worth for all people. We respect how individuals define their identity and how they view differences. Using an anti-oppressive practice framework, we strive to address injustice and oppression, both within the Society and the communities we serve.

SCOPE and APPLICABILITY:

This policy applies to all employees, contractors, volunteers, and visitors of the Society. Unless otherwise noted, in this Policy, references to "employees" also include managers, contractors, temporary employees and volunteers.

This Policy applies to the following:

- a) All Society employees, regardless of position, including temporary employees and contractors.
- b) All visitors, including clients.
- c) Any other parties with whom an employee comes into contact when carrying out job-related duties.

GUIDELINES:

DEFINITIONS

Advocacy: Advocacy refers to ensuring that, both internally and externally, policies and services seek to eradicate systemic barriers that support oppression.

Anti-oppressive: Practice Anti-oppressive practice promotes equality and power sharing for all people. It challenges existing social relationships in which powerful groups maintain power and influence over less powerful groups. It includes specific practice behaviours and relationships that minimize power imbalances and promotes equity and empowerment for users of service. (Corneau & Stergiopoulos, 2012).

Diversity: Diversity encompasses acceptance, respect, and the understanding that each individual is unique, and recognizes individual differences. It is about understanding and valuing each other and moving beyond simple tolerance to embracing and celebrating the rich dimensions of diversity

contained within each individual. Individual differences may be characterized as their gender identity, race or ethnicity, military, or veteran status, 2SLGBTQIA+ status, disability status, and more.

Equitable Recruitment: Encourages the selection, hiring, training, promotion, and retention of qualified and/or potentially qualified individuals. It ensures that barriers against persons in designated groups resulting from the employer's systems, policies and practices are identified and eliminated.

Equity: People are treated fairly and appropriately regardless of who they are, what they have, and where they live.

Human Rights Code: prohibits discrimination on the basis of race, ancestry, place of origin, ethnic origin, citizenship, sexual orientation, sex, gender identity, gender expression, disability, colour, creed, age, marital status, family status, reprisal, receipt of public assistance, record of offences and discrimination because of association.

Inclusion: Inclusion is a sense of belonging, feeling respected and valued for individuality. The process of inclusion engages people by helping them feel valued and essential to the success of the organization. To contribute to the organization, advance their skill sets and careers, and feel comfortable and confident being their authentic selves. Inclusion is the degree to which an organization actively seeks, welcomes, and collaborates with its diverse community.

Respect: Respect is the act of recognizing and valuing different views, values, orientations, histories, and cultures of diverse groups, while aligning with Human Rights legislation, the Society's mission statement, Code of Conduct, and any other relevant Society policies.

Society Employees: All staff, contractors, board members, students, and volunteers.

Land Acknowledgement

Acknowledging territory shows recognition of and respect for Indigenous peoples. It is a recognition of their presence both in the past and the present. Recognition and respect are essential elements of establishing healthy, reciprocal relations. These relationships are the key to reconciliation, a process to which the Society is committed.

The Society and its staff, contractors, students, volunteers, and Boards formally acknowledge that we work and live, and the work of its community partners take place on traditional Indigenous territories across the province. We acknowledge that there are forty-six (46) treaties and other agreements that cover the territory now called Ontario. We are thankful to be able to work and live in these territories. We are thankful to the First Nations, Metis and Inuit people who have cared for these territories since time immemorial and who continue to contribute to the strength of Ontario and to all communities across the province. The Society is honoured to collaborate with Indigenous clients, stakeholders, and communities throughout the various territories.

The Society would also like to acknowledge that its Provincial office is located in Toronto and on the traditional territory of many nations including the Mississaugas of the Credit, the Anishnabeg, the Chippewa, the Haudenosaunee and the Wendat peoples and is now the home to many diverse First Nations, Inuit, and Metis peoples. We also acknowledge that Toronto is covered by Treaty 13 signed

with the Mississaugas of the Credit, and the Williams Treaties signed with multiple Mississaugas and Chippewa bands.

As part of our role in Truth and Reconciliation, we are committed to equality, equity, and inclusion; to providing accurate education on Indigenous history and rights; and to supporting intercultural competency and anti-racism.

The Society provides clients, employees, contractors, students, volunteers, and the community an opportunity to be together in a way that identifies the cultural needs that are relevant in our work. To this end, we understand and acknowledge how the following anti-oppressive practice principles impact our work together.

- Social identity and oppression are complex, take many forms and have many intersecting relationships.
- Power and privilege are relative to one's location or position in society.
- People experience unjust barriers to service, employment, education, and compensation because of who they are or where they live rather than being determined by what they need or what skills and abilities they have.
- Anti-oppression means allying with the marginalized individual or equity seeking group. It requires that we acknowledge the power and privilege that comes with our social location (race, class, gender, abilities etc.).
- Strategies for change require that we take affirmative action and share responsibility to address racist and oppressive behaviors and systems.
- There is a need for ongoing dialogue to learn from each other and the clients we serve to make positive change happen at the individual, family, community, and systems levels.
- Our work includes ongoing learning, advocacy and making affirmative change to promote diversity, guarantee inclusion and ensure equity.
- Removing barriers rooted in oppression and racism is key to creating physically safe environment and promotes healthy, respectful, and inclusive spaces.
- Systemic racism and oppression are not about individuals directly but are the unconscious ways of thinking and being that are embedded in our social structures and systems which in turn support and often promote racist and oppressive behaviors.

All Society employees shall:

- 1. Openly support equity, diversity and inclusion across its services, operations, and employment practices.
- 2. Formally recognize our role and responsibility in addressing and eliminating systemic racism within our organization and the systems we operate within.
- 3. Have access to and have fluid membership with the Alzheimer Societies in Ontario Equity, Diversity and Inclusion (EDI) Committee, which is responsible to both ASiO Leadership Teams and individual Societies. The ASiO EDI committee will provide leadership, recommend appropriate trainings, and support the Society's involvement in actively creating positive change within and across the organization and community.
- 4. Ensure that the person-centered approach considers the client's diversity in every phase of service delivery from intake, assessment, treatment through discharge planning.
- 5. Advocate, with and for clients, in order to address systemic barriers to justice, equality, equity, inclusiveness and access.
- 6. Address injustice and oppression that may be present in the workplace, bringing forward concerns to appropriate designates.

- 7. Society employees will be given an opportunity to voice comments, concerns, and opportunities of improvement about diversity and inclusivity through a variety of processes including but not limited to complaints processes, meetings, engagement efforts, quality assurance, program evaluation and experience surveys.
- 8. Society employees shall ensure that oppressive language and images are not used in Society communications, policies, procedures, and practices.

The Society shall:

- 1. Take an affirmative equitable recruitment approach in the selection and hiring of people from equity seeking groups in employment practices, which may include but is not limited to recruitment of staff, contractors, students, volunteers, and board members.
- EDI work will include organizational governance, services, training, advocacy. We will strive to
 partner with equity seeking groups to co-create the material and present the programs.
 Examples might include involving care partners and people living with dementia who are
 Indigenous and Francophone people in the development of population specific services.
- 3. Be committed to Truth and Reconciliation and will:
 - a. Provide education and training to develop our staff and organization's Indigenous cultural competency.
 - b. Create space for Indigenous history, rights, practices, and knowledge.
 - c. Ally with Indigenous people and partners while concurrently respecting their rights to choose who they work with.
- 4. Ensure Board members practice EDI during organizational oversight in key areas: strategy, governance, talent, integrity, and performance.

POLICY REVIEW:

The most Senior Human Resources Leader or designate will review this Policy annually and present recommended and required revisions to the Chief Executive Officers of each Society. If there are legislated changes required, these changes will be made as close as possible to the effective date of the legislative change.